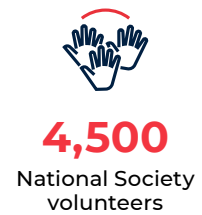


## IN SUPPORT OF THE RED CROSS OF THE REPUBLIC OF NORTH MACEDONIA



## PEOPLE REACHED

Emergency Operations



**300**

Climate and environment



**29,000**

Disasters and crises



**3,500**

Health and wellbeing



**61,778**

Migration and displacement



**10,406**

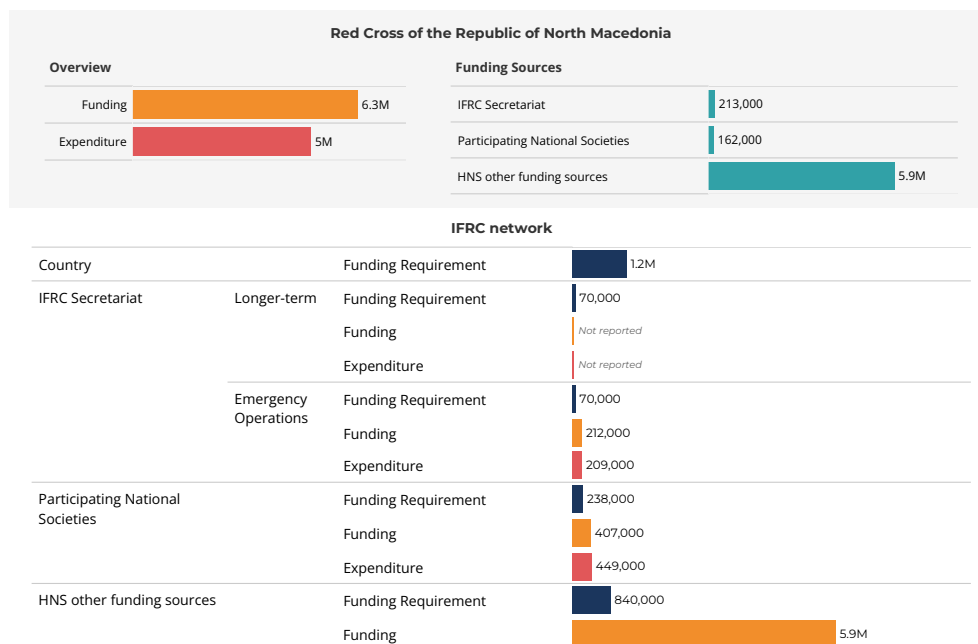
Values, power and inclusion



**32,755**

## FINANCIAL OVERVIEW

*in Swiss francs (CHF)*

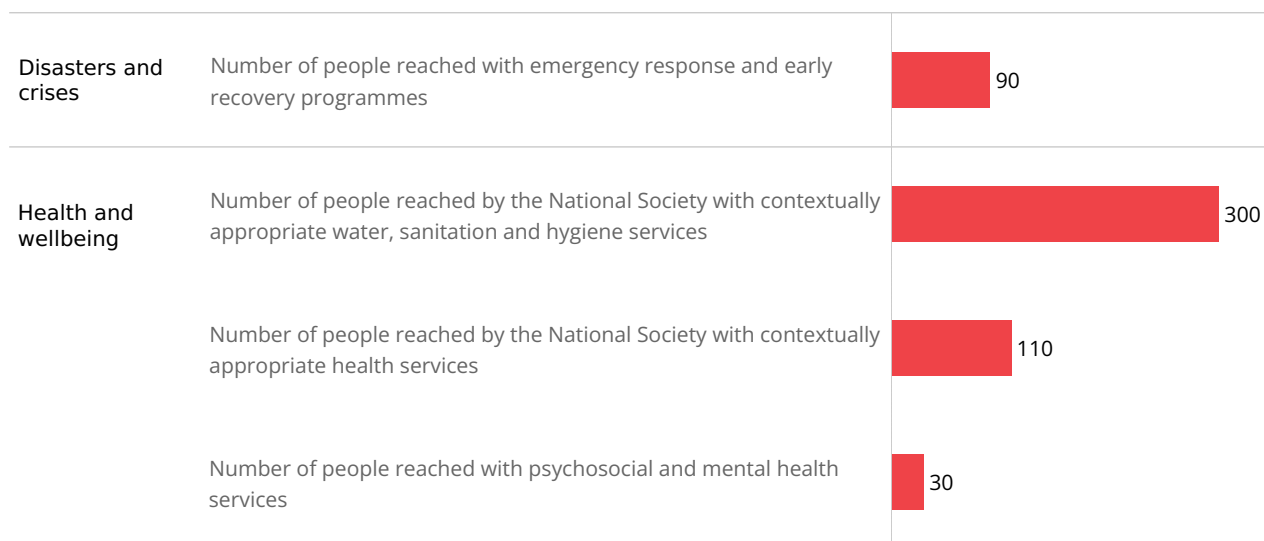


Appeal number **MAAMK003**

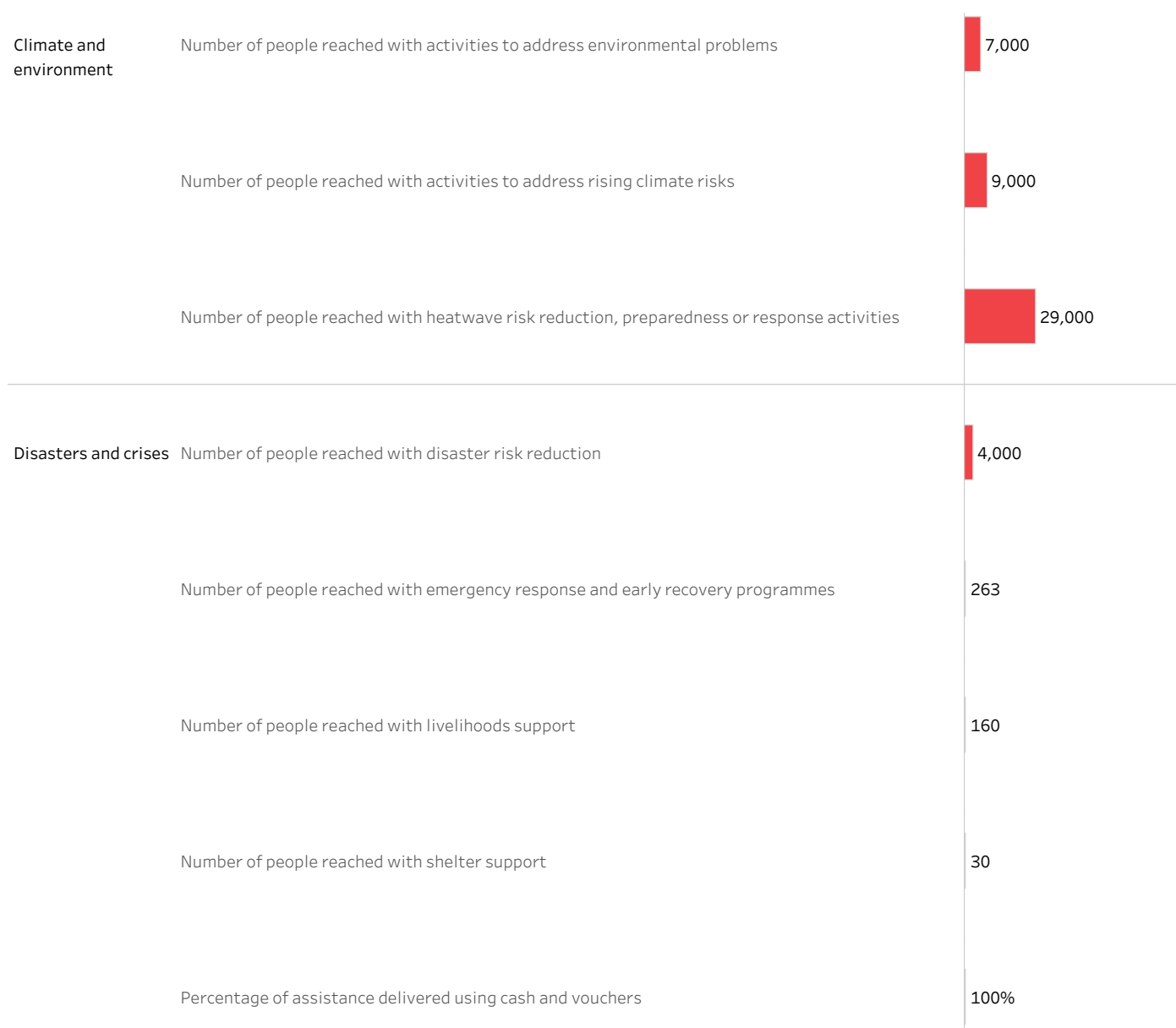
\*Information on data scope and limitations is available on the back page

# ONGOING EMERGENCY INDICATORS

MGR65002 / Ukraine and Impacted Countries



## STRATEGIC PRIORITIES





## ENABLING FUNCTIONS

Accountability and agility	National Society has a Protection of Sexual Exploitation and Abuse (PSEA) policy to enforce prevention and support survivors	Yes
	National Society has strengthened its integrity and reputational risk mechanism	Yes
Humanitarian diplomacy	National Society participates in IFRC-led campaigns	Yes
National Society development	National Society has developed and/or implemented a strategy for strengthening their auxiliary role	Yes

## IFRC NETWORK SUPPORTED ACTIVITIES

National Society	Funding Reported	Climate and environment	Disasters and crises	Health and wellbeing	Migration and displacement	Values, power and inclusion	Enabling Functions
Austrian Red Cross	99,000		●	●		●	
Red Cross of Serbia				●			
Swiss Red Cross	69,000			●	●		
Turkish Red Crescent	239,000					●	

# Q1. OVERALL PERFORMANCE

## Context

The Republic of North Macedonia, a landlocked country in Southeast Europe, gained independence in 1991 as a successor state to Yugoslavia. It shares borders with Kosovo, Serbia, Bulgaria, Greece, and Albania. The population is approximately 1.84 million (2021 Census) with a density of 78.7 people per square kilometre. Ethnically, the country is diverse, comprising 54.21 per cent Macedonians, 29.52 per cent Albanians and smaller groups of Turks, Roma, Serbs, Bosniaks and Vlachs. North Macedonia operates as a parliamentary republic with a medium-developed industrial base.

The Republic of North Macedonia faces a range of natural hazards, including floods, droughts, extreme temperatures, forest fires and earthquakes, which frequently put communities at risk. Over the past decade, the country has also been affected by the 'Balkan Route,' with migrants passing through, adding pressures on local social and humanitarian systems.

Poverty, social exclusion and long-term unemployment remain significant challenges, particularly for older people and those without adequate qualifications. Access to support services is limited for certain vulnerable groups, increasing their reliance on humanitarian assistance.

## Key achievements

### Climate and environment

The Red Cross of the Republic of North Macedonia strengthened public protection during heat waves by deploying local branches and volunteers to provide health guidance, distribute still water and share informational materials, while also offering first aid and health monitoring in high-traffic locations. The National Society advanced its climate change adaptation efforts by convening a workshop at the Solferino Training Centre in Struga to align strategies with national institutions and international partners. In parallel, the National Society expanded environmental awareness among children and youth through nationwide eco-education delivered by youth clubs and trained eco-educators, complemented by creative and practical environmental actions such as reforestation, recycling initiatives with humanitarian impact, public-space clean-ups and activities promoting sustainable habits across communities.

### Disasters and crises

In 2025, the Red Cross of the Republic of North Macedonia utilized an IFRC Disaster Response Emergency Fund (IFRC-DREF) allocation to assist people affected by a fire breaking out during a concert at the 'Pulse' nightclub in Kočani. It provided essential first aid, psychological support and confidential assistance and also initiated steps toward a regional mental health service. Apart from this, it strengthened emergency preparedness by establishing and training its Disaster Response Unit, equipping multidisciplinary teams and enhancing internal readiness for coordinated response. It contributed to wildfire response through on-site coordination, logistical support and direct assistance to at-risk communities, reinforced national water safety preparedness by training and deploying lifeguards from its Water Safety Centres and expanded regional engagement through participation in a disaster management meeting focused on climate adaptation, emergency action and the use of digital tools to improve humanitarian performance.

### Health and wellbeing

During the reporting period, the Red Cross of the Republic of North Macedonia strengthened national blood donation efforts through coordinated drives, educational engagement and branch-level cooperation. It advanced first aid capacities by expanding training, organizing realistic simulations and promoting public awareness. The National Society prioritized public safety through a preventive campaign on pyrotechnic risks and supported community health through continuous education on disease prevention, healthy lifestyles and harm reduction, including thematic initiatives on cardiovascular health, cancer, tuberculosis and HIV. The National Society also reinforced mental health support through the Centre for Mental Health and Psychosocial Support by providing counselling, group work, expressive therapies, crisis-time mobilization of psychologists and volunteers, activation of counselling lines and establishment

of a regional centre offering coordinated, adaptable and community-based mental health services while promoting youth resilience and emotional well-being through creative and educational activities.

### **Migration and displacement**

During the reporting period, the Red Cross of the Republic of North Macedonia reduced vulnerability among people on the move by delivering humanitarian assistance through mobile teams in transit centres and a [humanitarian service point](#). It expanded support under the [Global Route Based Migration Programme](#) through first aid, medical transports and health referrals, and strengthened inclusion of people under international and subsidiary protection through housing support, employment assistance, access to social and health protection rights, cultural mediation, mentoring and distribution of essential items. The National Society also provided [mental health and psychosocial support](#) through counselling, group work, expressive therapy and tailored interventions, supported children's education and adults' vocational development, enhanced internal capacity through specialized training and contributed to regional knowledge exchange, while further expanding humanitarian assistance and integration support through partnerships with external actors.

### **Values, power and inclusion**

In 2025, the Red Cross of the Republic of North Macedonia strengthened social support by delivering home care and personal assistance services, expanding inclusive programmes through daily centres for older people and people with disabilities and providing essential items to people in vulnerable situations. It supported people experiencing homelessness through comprehensive medical, social and material assistance; enhanced access to healthcare, social equality and [community engagement](#) through a regional programme that included individual guidance, home renovation assistance, health education and learning support for children. The National Society expanded innovative services such as patient transport, an emergency support mechanism and a social enterprise promoting responsible consumption, advanced prevention of human trafficking through peer education and supported children at social risk through recreational programme. The Red Cross of the Republic of North Macedonia also strengthened dissemination of [International Humanitarian Law](#) and awareness of the Red Cross Movement through specialized training, public engagement and the development of new dissemination capacities.

### **Enabling local actors**

The Red Cross of the Republic of North Macedonia advanced its transformation priorities by strengthening governance, preparing new [Statutes](#), improving internal procedures, expanding digital tools, centralizing archiving and establishing national teams for emergencies, first aid and [mental health](#) response. It also enhanced strategic planning, improved employment and training systems and implemented a unified financial management system supported by structured training and standardized reporting across all branches.

The Red Cross of the Republic of North Macedonia strengthened volunteer and membership systems by expanding flexible engagement, improving coordination and recognition practices and promoting broader participation and sustainability. It reinforced [youth engagement](#) through peer education, non-formal learning and youth-led initiatives, deepened regional cooperation through memorandums of cooperation and leadership within a community-resilience network and expanded national partnerships to improve coordination, information exchange and joint crisis action.

## **Q2. CHANGES AND AMENDMENTS**

*In this reporting period, no changes or amendments were made by the National Society*

# Q3. MEASURING RESULTS OF THE IFRC NETWORK ACTION

## ONGOING EMERGENCY RESPONSE

For real-time information on emergencies, see IFRC GO page: [North Macedonia](#)

<b>Name</b>	Ukraine and Impacted Countries Crisis
<b>Appeal number</b>	<a href="#">MGR65002</a>
<b>Duration</b>	February 2022 – December 2025
<b>People to be reached</b>	300
<b>Funding requirements</b>	CHF 70,000 (IFRC) for 2025
<b>Emergency Appeal</b>	<a href="#">Revised Emergency Appeal</a>
<b>Operational Strategy</b>	<a href="#">Revised Operational Strategy</a> <a href="#">North Macedonia Response Plan</a>
<b>Latest Operation Update</b>	<a href="#">Operation Update No. 11</a>

The ongoing conflict in Ukraine has caused immense civilian suffering, extensive damage to infrastructure and mass displacement, creating escalating humanitarian needs both within Ukraine and in neighboring countries. Millions of displaced individuals, many uprooted for nearly two years, require safety, support and protection to rebuild their lives and livelihoods.

The IFRC Emergency Appeal, initially launched in February 2022 and revised in May 2023, encompasses 18 National Societies, including the Red Cross of the Republic of North Macedonia, expanding its scope, funding and geographic reach. The appeal addresses the transition from emergency response to managing a protracted crisis, while maintaining flexibility to adapt to the evolving situation.

### Short description of the emergency operational strategy

The Red Cross of the Republic of North Macedonia plays a critical role in the IFRC Emergency Appeal for the Ukraine Crisis, addressing the needs of [19,305 Ukrainian refugees](#) and aims to provide targeted assistance to 300 people in the country in 2025. The Red Cross of the Republic of North Macedonia provides health services, mental health and psychosocial support (MHPSS), and distributes hygiene and clothing vouchers, prioritizing vulnerable groups such as women with children, pregnant women, single parents, older people and those with health conditions. [Protection](#) activities, including humanitarian service points (HSP), child-friendly spaces and a new Gaming Hub for integration and creativity, continued through 2025.

The Red Cross of the Republic of North Macedonia facilitated social integration through referrals to essential services, especially as most Ukrainian refugees lack free access to state-provided healthcare and MHPSS. The National Society also distributed basic relief items, financial aid and offered activities promoting social inclusion, such as extracurricular programmes and summer camps for children. Vulnerable groups identified for support include those facing financial constraints, health challenges, or caregiving responsibilities.

As part of its response, the Red Cross of the Republic of North Macedonia enhanced its capacity for needs assessment, employing tools such as KoBo for data collection and registration. It also developed expertise in cash and voucher assistance (CVA) and remains the sole provider of structured MHPSS and child-friendly spaces in North Macedonia. The Red Cross of the Republic of North Macedonia strengthened coordination with government institutions, including participating in meetings led by the Ministry of Interior to support Ukrainian refugees.

The **Swiss Red Cross** supported the Red Cross of the Republic of North Macedonia in responding to the Ukraine crisis by assisting refugees, migrants, and individuals on the move, promoting local integration for those under international protection, and advancing the [Healthy Ageing Project](#).

## STRATEGIC PRIORITIES



### Climate and environment

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#### Progress by the National Society against objectives

In 2025, the Red Cross of the Republic of North Macedonia strengthened the protection of the population during heat waves by engaging its local branches to provide timely information and guidance on safeguarding health. The National Society placed volunteers in frequently visited public areas across the country, where volunteers offered still water and informational materials to support citizens in understanding measures for personal protection. The National Society ensured access to first aid and made health monitoring available to individuals who required it, thereby enhancing community readiness and reducing exposure to heat-related risks.

The Red Cross of the Republic of North Macedonia advanced its role in climate adaptation by convening a workshop at the Solferino Training Centre in Struga. Through exchanges among national institutions and international partners, the National Society clarified strategic directions for reinforcing its contribution to climate change response. The National Society used these discussions to shape internal mechanisms that strengthen alignment with national structures engaged in climate action.

The National Society also expanded environmental awareness among children and youth through a nationwide initiative implemented by youth clubs and trained eco-educators. It carried out eco-education sessions that promoted recycling, nature protection and sustainable habits among early-grade students. Alongside the educational component, the National Society engaged young volunteers in creative and [environmental actions](#) that included reforestation efforts, recycling activities with humanitarian impact, cleaning of public spaces and schoolyards, and creative initiatives that repurposed used materials. The National Society used these activities to encourage environmentally responsible behaviour and to build long-term awareness among younger generations.

#### IFRC network joint support

The IFRC supported the Red Cross of the Republic of North Macedonia through strategic guidance and technical advice.



For real-time information on emergencies, visit IFRC GO page [North Macedonia](#).

In 2025, the IFRC Disaster Response Emergency Fund (IFRC-DREF) was approved for a fire related emergency.

<b>NAME OF THE OPERATION</b>	North Macedonia – Fire in Nightclub
<b>MDR-CODE</b>	<a href="#">MDRMK010</a>
<b>DURATION</b>	4 months (29 March 2025 to 31 July 2025)
<b>FUNDING ALLOCATION</b>	CHF 155,795
<b>PEOPLE TARGETED</b>	1,600 people
<b>DREF OPERATION LINK</b>	<a href="#">DREF Operation</a>
<b>LATEST OPERATION UPDATE</b>	<a href="#">DREF Operation Update</a>

The DREF allocation of CHF 155,795 in March 2025 supported by the National Society in assisting 1,600 people affected by a fire breaking out during a concert at the 'Pulse' nightclub in Kočani. The National Society supported the targeted people over a four-month period with assistance such as the provision of shelter, health and WASH.

### Progress by the National Society against objectives

During the reporting period, the Red Cross of the Republic of North Macedonia strengthened its emergency preparedness by establishing and training its Disaster Response Unit. The National Society organized multidisciplinary teams with clearly defined functions in logistics, rapid needs assessment, first aid, psychological support and crisis communication, ensuring readiness for immediate deployment following an emergency. It reinforced the unit with substantial operational assets that enhanced mobility, coordination and field effectiveness. Through structured training and reflection on previous emergencies, the National Society advanced its internal capacities for safe, coordinated and adaptable response.

The Red Cross of the Republic of North Macedonia provided comprehensive support during a major fire incident in Kochani by deploying trained first aid teams from multiple local branches. The National Society expanded access to support through dedicated telephone helplines that offered confidential assistance and professional guidance. The National Society also used insights from a reflective exercise held after the operation to identify systemic gaps and initiated preparatory steps for developing a regional [mental health](#) service tailored to long-term community needs in the affected area.

The Red Cross of the Republic of North Macedonia contributed actively to wildfire response operations across several regions by supporting on-site coordination and providing logistical assistance to protection and rescue services. It facilitated firefighting operations by installing water reservoirs and supporting aerial response efforts. The National Society also ensured support to at-risk communities through direct humanitarian assistance and maintained readiness to scale its response to match evolving conditions. These efforts further anchored the National Society as a dependable [auxiliary](#) actor with a strong operational presence during crises.

The National Society enhanced national preparedness in water safety by conducting training for lifeguards at its Water Safety Centres, during the reporting period. The National Society strengthened its response capacity by accrediting new lifeguards and deploying trained personnel to provide preventive coverage at public gatherings and events where water-related risks were elevated. Additionally, the Red Cross of the Republic of North Macedonia expanded its regional engagement by participating in a disaster management meeting hosted within the IFRC network. It engaged in dialogues on climate adaptation, timely emergency action and the use of digital tools to improve humanitarian performance.

## IFRC network joint support

The IFRC supported the National Society in the establishment and training of the Disaster Response Unit. It also provided support to the Red Cross of the Republic of North Macedonia through its Disaster Response Emergency Fund (IFRC-DREF) mechanism. Additionally, the IFRC facilitated the participation of the National Society in the regional disaster management meeting in Sarajevo.



*The Red Cross of the Republic of North Macedonia volunteers worked to provide medical supplies such as masks, gloves, and disinfectants during outbreaks in migrant transit centres in Tabanovce. (Photo: The Red Cross of the Republic of North Macedonia)*



## Health and wellbeing

### Progress by the National Society against objectives

During the period January to December 2025, the Red Cross of the Republic of North Macedonia strengthened national blood donation efforts by regularly coordinating drives with the Institute of Transfusion Medicine, maintaining continuous mobilization and recognition of contributors, and engaging peer motivators through targeted educational sessions. The National Society organized workshops to advance national approaches in blood donation and reinforced cooperation with branches that demonstrated notable commitment.

The Red Cross of the Republic of North Macedonia advanced first aid capacities through extensive training for drivers, workplaces and maritime users. It organized regional and national competitions with realistic simulations, strengthened youth skills, and promoted first aid awareness through public demonstrations, thematic workshops and wide community engagement under a climate-related theme.

The National Society also prioritized public safety through a preventive campaign with the Ministry of Interior focused on pyrotechnic risks, conducting simulation exercises in public areas and complementing them with awareness messaging through visual media.

The Red Cross of the Republic of North Macedonia supported community health through continuous education on disease prevention, healthy lifestyles and harm-reduction services. It implemented thematic campaigns on cardiovascular health, cancer prevention, tuberculosis awareness and HIV prevention, delivering workshops, informational outreach and youth-focused activities across branches, schools and community groups.

It also strengthened mental health support through the Centre for Mental Health and Psychosocial Support by providing individual counselling, group work, expressive therapies and specialized support for people facing illness and psychosocial challenges. The National Society extended services to staff, mobilized psychologists and volunteers during crises, activated counselling lines and enhanced long-term capacity through the establishment of a regional centre dedicated to coordinated, adaptable and community-based mental health interventions. The National Society further promoted youth resilience and emotional well-being through creative and educational initiatives.

## IFRC network joint support

The IFRC supported the National Society in marking tuberculosis awareness efforts by aligning activities with global recommendations and disseminating public health messages. It provided the National Society with assistance in implementing HIV prevention initiatives, including educational workshops, informational outreach and youth-focused activities.

The National Society was also supported in conducting broader preventive health education campaigns promoting healthy lifestyles and community resilience. Additionally, the IFRC supported the National Society in mental health and psychosocial support activities.



## Migration and displacement

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### Progress by the National Society against objectives

In 2025, the Red Cross of the Republic of North Macedonia made efforts to reduce vulnerability among people on the move through a national programme implemented in transit centres and a [humanitarian service point](#). The National Society deployed mobile teams to provide humanitarian assistance and support to displaced people from Ukraine and to people under subsidiary protection in the country.

The Red Cross of the Republic of North Macedonia supported people on the move through the [Global Route-Based Migration Programme](#) by assisting individuals accommodated institutionally as well as those moving irregularly. The National Society provided first aid, facilitated medical transports, and ensured referrals to relevant health authorities as part of this engagement.

The National Society strengthened inclusion of people under international and subsidiary protection through a broad range of integration activities. The National Society supported access to adequate housing, engaged in employment-related support and facilitated access to social and health protection rights through continuous monitoring and guidance. The National Society carried out cultural mediation to improve communication with institutions and organised targeted mentoring to provide individualised support. It reinforced coordination with institutions and partners through regular meetings and contributed humanitarian assistance through the distribution of essential items. It also facilitated access to medication therapy and supported operative medical interventions when required.

The Red Cross of the Republic of North Macedonia provided [mental health and psychosocial support](#) to people under protection through counselling, group work, expressive therapy and tailored interventions for individuals facing specific vulnerabilities. It delivered educational support to children with learning needs, facilitated enrolment in specialized education programmes and supported the development of vocational skills among adults. The National Society strengthened its internal capacity through participation in specialized courses and contributed to regional knowledge exchange by engaging in international seminars related to migration and integration.

Additionally, the Red Cross of the Republic of North Macedonia expanded its humanitarian assistance and integration support through activities initiated with external partners.

## IFRC network joint support

The IFRC supported the national programme for humanitarian assistance to people on the move carried out by the Red Cross of the Republic of North Macedonia. It also supported the activities implemented through the Global Route Based Migration Programme.

The **Swiss Red Cross** supported the National Society in the provision of humanitarian assistance, the engagement of mobile teams and the facilitation of cultural mediation for people under subsidiary protection.



### Progress by the National Society against objectives

The Red Cross of the Republic of North Macedonia delivered home care and personal assistance services through its licensed branches and the Red Cross of the City of Skopje, ensuring continuous support for older people and people with disabilities. The National Society strengthened service quality by training caregivers and personal assistants under its verified programmes. It distributed clothing, shoes and bedding received from an external partner to people in vulnerable situations. It also expanded social support through daily centres that offered educational, creative and health-related services for older people, and through centres for people with disabilities that promoted socialization and inclusion.

The Red Cross of the Republic of North Macedonia supported people experiencing homelessness through a comprehensive service model that included medical consultations, access to aids and transportation, hospital accompaniment, assistance with documentation, hygiene support, clothing distribution, meals and adapted shelter operations during colder periods.

It implemented a regional programme aimed at strengthening access to healthcare, social equality and community engagement, with a particular focus on older people and people at risk of homelessness. The National Society provided soft-skills support, individual guidance, home renovation assistance, general health education and learning support for children from at-risk families. It also deepened internal and regional capacities through participation in specialised courses and international seminars.

The Red Cross of the Republic of North Macedonia marked a solidarity initiative by organizing a donation drive that provided essential items to people at social risk. The National Society expanded innovative services through patient transport and an emergency support mechanism designed primarily for older people and people with disabilities. It strengthened its social enterprise model by distributing affordable clothing, promoting responsible consumption and ensuring access for people at risk.

The National Society also advanced prevention of human trafficking through peer-education workshops for young people, emphasizing risk awareness, protective behaviour and safe use of digital platforms. It reinforced outreach through additional prevention activities linked to a wider European awareness effort.

Additionally, the Red Cross of the Republic of North Macedonia supported children from families at social risk by organizing free recreational programmes tailored to their age and needs, implemented with volunteer engagement. The National Society strengthened International Humanitarian Law dissemination through meetings, specialized training and development of new modules and expanded public understanding of the Red Cross Movement through widespread dissemination sessions and interactive activities. The National Society further built its dissemination capacity by training new disseminators across its branches.

### IFRC network joint support

**The IFRC** provided technical guidance and resources to support the Red Cross of the Republic of North Macedonia in integrating humanitarian values of humanity, impartiality and neutrality.

The **Swiss Red Cross** supported activities related to patient transport services and the emergency support mechanism.

The **Turkish Red Crescent** supported the distribution of humanitarian aid consisting of clothing, shoes and bedding through the Red Cross of the Republic of North Macedonia.

# ENABLING LOCAL ACTORS



## Strategic and operational coordination

### Progress by the National Society against objectives

#### IFRC membership coordination

IFRC membership coordination involves working with National Societies to assess the humanitarian context, agree on common priorities and jointly develop common strategies. This includes addressing issues such as obtaining greater humanitarian acceptance and access, mobilizing funding and other resources, clarifying consistent public messaging, and monitoring progress. It also entails ensuring that strategies and programmes in support of people in need incorporate clarity of humanitarian action while linking with development assistance and contribute to reinforcing National Societies in their respective countries, including through their auxiliary role.

The **Austrian Red Cross** provides support to the Red Cross of the Republic of North Macedonia through bilateral and regional EU projects, focusing on capacity development, healthy ageing, social services, certified caregiver training, disaster preparedness, MHPSS crisis response. Key achievements include home care services for older people, the establishment of the Regional Training Centre in Strumica, caregiver training for the unemployed and innovative services such as the "Emergency Button" in Skopje to assist older adults and those with disabilities.

The **Italian Red Cross** supports the National Society's capacity-building initiatives, focusing on vulnerable groups, migrant assistance and volunteer training for crisis response. Promotes decentralized cooperation, including a twinning program between the Italian Red Cross Branch of Brescia and City Red Cross of Skopje, enhancing local-level volunteer engagement and branch development.

The **Swiss Red Cross** offers bilateral support to the Red Cross of the Republic of North Macedonia for capacity building, healthy and active ageing programmes, social services and caregiver training for older adults and people with disabilities. Key initiatives include humanitarian aid and MHPSS for displaced Ukrainians, referral services, CVA, child-friendly spaces and support for the Emergency Button service and homeless assistance.

#### Movement coordination

The Red Cross of the Republic of North Macedonia ensures regular exchanges with the IFRC, the International Committee of the Red Cross and participating National Societies, for the alignment of support and action between Movement partners. In times of emergencies, closer coordination is organized. This is carried out in line with the Strengthening Movement Coordination and Cooperation (SMCC) principles, and the newly adopted Seville Agreement 2.0.

The **ICRC** provides support in the realization of training for general as well as IHL disseminations, activities for restoring family links and workshops with media representatives. The activities are aimed at spreading the idea, vision and mission of the Red Cross Movement. The ICRC also supports the National Society with essential supplies, medical assistance, capacity building and facilitating access to medical services for affected populations.

#### External coordination

During the reporting period, the Red Cross of the Republic of North Macedonia and the Ministry of Interior signed a Memorandum of Cooperation aimed at deepening institutional collaboration in humanitarian action, crisis response, security, education and volunteer engagement. Both institutions highlighted that this agreement would reinforce their longstanding partnership and enable more coordinated, effective and accountable joint efforts for the benefit of communities and society as a whole.

In February, the Red Cross of the Republic of North Macedonia participated in a Risk Management workshop in Bosnia and Herzegovina, followed by a second event in June in Albania. Both events were organized by the IFRC, with operational support from the Turkish Red Crescent and the Luxembourg Red Cross. These training sessions were designed to strengthen the capacities of staff and volunteers from seven National Societies across the region, promoting shared learning and enhanced readiness for complex humanitarian contexts.

The Prime Minister of the Republic of North Macedonia, Hristijan Mickoski, visited the Red Cross of the Republic of North Macedonia, where he reviewed the audit of the Solidarity Fund, commended the organization's humanitarian and social contributions, received a Red Cross Medal of Gratitude and formally became a member of the National Society.



## National Society development

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### Progress by the National Society against objectives

In 2025, the Red Cross of the Republic of North Macedonia advanced work across priority areas under its transformation framework by coordinating implementation, maintaining regular consultations and producing reports to review progress. The National Society strengthened governance by revising key documents, preparing new Statutes, improving internal procedures and developing a new membership model. The National Society expanded digital tools, centralized archiving and established national teams for emergencies, first aid and mental health response. It prepared training frameworks, advanced strategic planning for climate change adaptation and epidemic preparedness and initiated partnerships with academic and private sector actors. The National Society reviewed and drafted regulations aimed at improving employment practices, training systems and salary structures.

The Red Cross of the Republic of North Macedonia implemented a unified financial system across its branches, supported by training that enhanced the skills of branch leadership. The National Society advanced volunteer management by piloting flexible engagement formats, reaching marginalized groups, promoting intergenerational collaboration and strengthening coordination systems, recognition practices and support measures for volunteers engaged in emergency response.

The Red Cross of the Republic of North Macedonia maintained stable volunteer participation and membership levels, prioritizing recruitment, retention and expanded engagement pathways. The National Society began revising the membership framework to increase accessibility, encourage broader societal engagement and strengthen financial sustainability. The National Society launched awareness efforts to attract new members and strengthen capacities through tailored branch support and planned benefits in partnership with external actors.

The Red Cross of the Republic of North Macedonia highlighted the role of volunteerism through a national observance held in cooperation with state institutions and municipalities, reinforcing the importance of solidarity, civic responsibility and institutional partnership. The National Society also strengthened youth engagement through peer education, humanitarian actions and non-formal learning delivered through its network of youth clubs. It supported youth-led initiatives through action planning processes and strengthened youth programming by participating in regional training on organisational capacity assessment.

### IFRC network joint support

The **IFRC** supported the implementation of regional risk-management events that strengthened staff and volunteer capacities across National Societies.

The **Luxembourg Red Cross** and **Turkish Red Crescent** supported regional training initiatives.



## Humanitarian diplomacy

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### Progress by the National Society against objectives

In the year 2025, the Red Cross of the Republic of North Macedonia strengthened regional cooperation by signing memorandums of cooperation with neighbouring National Societies during a commemorative event marking an institutional anniversary. The National Society organized local events across all municipalities, recognizing the support of local authorities, and received public acknowledgement from the head of state for its humanitarian contribution.

The Red Cross of the Republic of North Macedonia assumed the secretariat of a regional network dedicated to community resilience and mutual assistance, enabling coordinated dialogue among member organizations and guiding agreement on shared priorities that reinforce local preparedness and collaborative action. The National Society

facilitated discussions on past achievements, current challenges and future commitments, resulting in a declaration reaffirming solidarity and coordinated regional engagement.

Additionally, the Red Cross of the Republic of North Macedonia expanded national partnerships by signing formal agreements with key state institutions to strengthen coordination, information exchange and joint action in crises.

#### **IFRC network joint support**

The IFRC provided the National Society with support for regional coordination meetings and facilitation of engagements.



## **Accountability and agility (cross-cutting)**

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### **Progress by the National Society against objectives**

In 2025, the Red Cross of the Republic of North Macedonia strengthened its institutional systems by finalizing onboarding procedures and recruitment policies with the support of the regional delegation.

The National Society advanced a unified software system for financial, accounting and archiving operations across its branches by analyzing internal processes, integrating an enterprise resource planning into daily operations and informing all branches of their responsibilities. The National Society conducted training, provided detailed written instructions and ensured access to continuous support during the transition period, thereby enabling the full implementation of a unified financial management system that standardized and integrated financial processes across the organization.

Additionally, the National Society aligned its reporting with national requirements and reinforced staff capacities in record keeping budget monitoring and preparation of reliable financial reports. It improved efficiency, strengthened oversight and reduced administrative burdens through this unified system.

#### **IFRC network joint support**

The IFRC supported the Red Cross of the Republic of North Macedonia in completing onboarding guidelines, recruitment policies and the implementation of the unified financial system through its capacity building mechanisms.

## **Q4. AFFECTED PERSONS (PEOPLE REACHED)**

*See cover pages*

## **Q5. PARTICIPATION AND ACCOUNTABILITY FOR AFFECTED PEOPLE – COMMUNITY ENGAGEMENT AND ACCOUNTABILITY**

*See Strategic Priority on 'Values, power and inclusion' under Q3: MEASURING RESULTS OF THE IFRC NETWORK ACTION*

## **Q6. RISK MANAGEMENT**

*This information is not available in Annual Reports*

## **Q7. EXIT STRATEGY AND SUSTAINABILITY**

*See Strategic Priorities or Enabling Local Actors, where relevant under Q3: MEASURING RESULTS OF THE IFRC NETWORK ACTION*

## **Q8. LESSONS LEARNED**

*Nothing to report*

# ANNEX 1. IFRC APPLICATION OF THE 8+3 REPORTING TEMPLATE

The IFRC network structures its result-based management along five Strategic priorities and four Enabling functions, developed based on the IFRC network's [Strategy 2030](#):

IFRC network Strategic Priorities	IFRC network Enabling Functions
SP 1 - Climate and environment	EF 1- Strategic and operational coordination
SP 2 - Disasters and crises	EF 2 - National Society development
SP 3 - Health and wellbeing	EF 3 - Humanitarian diplomacy
SP 4 - Migration and displacement	EF 4 - Accountability and agility
SP 5 - Values, power and inclusion	

The Federation-wide results matrix provides a standard way for the IFRC network to measure its progress towards Strategy 2030 implementation and supports consistent quality of the IFRC network planning, monitoring and reporting. To further advance coherence in monitoring across the IFRC network, a [Federation-wide Indicator Bank](#) has been developed and integrated into the Federation-wide monitoring systems for emergencies and longer-term work, structured along the Federation-wide results matrix as well. Signatory of the Grand Bargain Agreement, the IFRC has committed to its monitoring and reporting standards through integration of the [8+3 reporting template](#) contents into its results-based management approach. The following mapping demonstrate the way in which this report aligns with 8+3 reporting:

8+3 template	IFRC network Annual Report (with variance in structure in red)
<b>Core Questions</b>	
1. Overall Performance	Overall Performance
2. Changes and Amendments	Changes and amendments
3. Measuring Results	Measuring Results
4. Affected Persons	Cover pages with indicators values
5. Participation & AAP	Under Q3 Strategic Priority 5: Values, power and inclusion – Community Engagement and Accountability
6. Risk management	Risk management
7. Exit Strategy and Sustainability	Under Q3 sub-sections by Strategic Priority/Enabling Function where relevant
8. Lessons Learned	Lessons learned
<b>Additional Questions</b>	
1. Value for Money/ Cost Effectiveness	Not included in annual reports
2. Visibility	Not included in annual reports
3. Coordination	Under Q3 Enabling Function 1: Strategic and operational coordination
4. Implementing Partners	Cross-cutting, with a focus on support to localization through the Q3 Enabling Functions 1 to 4
5. Activities or Steps Towards implementation	Cross-cutting in Q3 Strategic Priorities and Enabling Functions
6. Environment	Under Q3 Strategic Priority 1: Climate and environment



## The International Federation of Red Cross and Red Crescent Societies (IFRC)

is the world's largest humanitarian network, with 191 National Red Cross and Red Crescent Societies and around 15 million volunteers. Our volunteers are present in communities before, during and after a crisis or disaster. We work in the most hard to reach and complex settings in the world, saving lives and promoting human dignity. We support communities to become stronger and more resilient places where people can live safe and healthy lives, and have opportunities to thrive.

### DATA SCOPE AND LIMITATIONS

- **Timeframe and alignment:** The reporting timeframe for this overview is covering the period from 1 January to 31 December 2025. However, due to the diversity of the IFRC and differences in fiscal years, this coverage may not fully align for some National Societies.
- **Financial overview:** This overview consolidates data reported by the National Society and its IFRC network partners, as well as data extracted from IFRC's financial systems. All reported figures should include the administrative and operational costs of the different entities. The financial data with a grey background is solely reported by the National Society, including the funding sources. Financial reporting is often times estimated depending on availability of financial figures, closing of financial periods, and may be incomplete. 'Not reported' could sometimes mean 'not applicable'. Also note that funding requirements are already reflected in the published 2025 IFRC network country plan. The total funding requirements show what the IFRC network has sought to raise for the given year through different channels: funding through the IFRC, through participating National Societies as bilateral support, and through the host National Society from non-IFRC network sources. All figures should include the administrative and operational costs of the different entities.
  - » Host National Society funding requirements not coming from IFRC network sources can comprise a variety of sources, as demonstrated when reporting on income in the IFRC Federation-wide Databank and Reporting System
  - » Participating National Society funding requirements for bilateral support are those validated by respective headquarters, and often represent mainly secured funding
  - » IFRC funding requirements comprise both what is sourced from the IFRC core budget and what is sought through emergency and thematic funding. This includes participating National Societies' multilateral support through IFRC, and all other IFRC sources of funding
- **Missing data and breakdowns:** National Societies have diverse data collection systems and processes that may not align with the standardized indicators. Data may not be available for some indicators, for some National Societies. This may lead to inconsistencies across different reporting tools as well as potential under or over-estimation of the efforts led by all.
- **Reporting bias:** The data informing this Federation-wide overview is self-reported by each National Society (or its designated support entity) which is the owner and gatekeeper, and responsible for accuracy and updating. IFRC tries to triangulate the data provided by the National Societies with previous data and other data in the public domain.
- **Definitions:**
  - » **Local units:** ALL subdivisions of a National Society that coordinate and deliver services to people. These include ALL levels (provincial, state, city, district branches, sections or chapters, headquarters, and regional and intermediate offices, as well as community-based units)
  - » **Branches:** A Branch has its roles, responsibilities and relationship with the National Headquarters defined through the National Society's Statutes, including the level of autonomy given, especially in the area of its legal status, mobilising local resources and building local partnerships, and the decisions it makes. It has a local-level decision-making mechanism through its Branch members, board and volunteers, equally defined through the National Society's Statutes

## ADDITIONAL INFORMATION

- [MK\\_North Macedonia AR Financials.pdf](#) (Note: The financial report link will be fed when the report is available. For emergency operations, see [MGR65002](#) and [MDRMK010](#))
- [IFRC network country plans](#)
- [Subscribe for updates](#)
- [Live Disaster Response Emergency Fund \(DREF\) data](#)
- Operational information: [IFRC GO platform](#)
- National Society data: [IFRC Federation-wide Databank and Reporting System](#)
- [Evaluations database](#)

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